



Monadnock

COMMUNITY HOSPITAL



Progress with Purpose

2025 REPORT TO OUR COMMUNITY

Dear Friends,

We have had such an incredible year at Monadnock Community Hospital, and I could not be happier to share an exciting update with you regarding MCH's growth and progress. While our mission has always been to improve the health and well-being of our community by providing high-quality care, this commitment is felt even more deeply with the addition of three new specialty practices: Monadnock Gastroenterology Associates, Monadnock Rheumatology Associates and Monadnock Cardiology Associates. These important service lines are bringing specialized care to our patients close to home.

At Monadnock Community Hospital, progress is about listening, learning, and taking action where it matters most. We continually seek to expand our reach—not just in the services we provide, but in the way we care for and connect with our community. Every new provider who joins us, every specialized service we introduce, and every enhancement we make is driven by the needs of those we serve. We learn about those needs through our Community Health Needs Assessment, and in conversations we have with our patients every day. This is what it means to move forward with purpose. As we reflect on the past year and look ahead, our focus remains clear: to provide exceptional, patient-centered care that evolves alongside the people who depend on us. Thank you for trusting us to grow, adapt, and serve you better.

Much of our success would not be possible without the extraordinary generosity of our donors. Your philanthropic support continues to be the driving force behind many of our most important initiatives. We are deeply grateful for the trust and commitment you have shown to our mission, and we are excited about the difference we can continue to make together. The impact of your contributions extends beyond financial support—it's an investment in a healthier, more vibrant community, and for that, we thank you from the bottom of our hearts.

As we look to the future, we remain committed to sustainability. With your support, we are confident we can continue to seize the opportunities that will allow us to grow, improve, and serve our community for many more years to come.

Sincerely,



Cynthia K. McGuire, FACHE
President and CEO
Monadnock Community Hospital



Mission

Monadnock Community Hospital is committed to improving the health and well-being of our community.



Vision

We will elevate the health of our community by providing accessible, high-quality, and value-based care.



Values

- Compassion
- Honesty
- Collaboration
- Respect



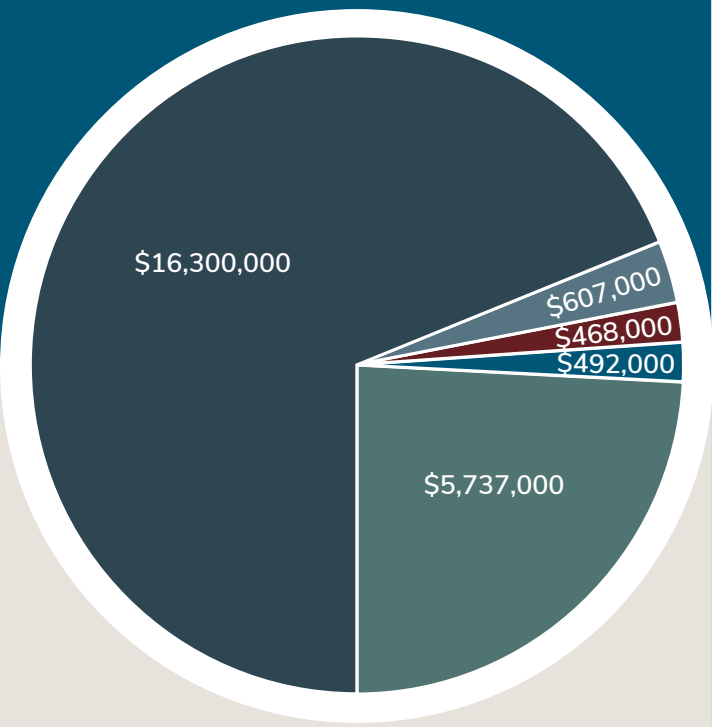
Above, President & CEO Cynthia McGuire (center) with Paul Faber, Board Chair (left) and Paula Hunter, Board Vice Chair (right)

Progress is Imperative

As our community's hospital, we are committed to continually improving care and expanding services for those who depend on us.

In 2024, Monadnock Community Hospital kicked off its second century of providing high-quality care to our communities by introducing important new service lines, adding skilled new providers, debuting new support services, and renovating vital areas on our campus. Thoughtful intention and a deep commitment to providing what our patients and communities need most guided each step of our implementation.

At MCH, progress isn't just about growth, it's about making a tangible impact on patient lives, promoting healthier communities, and reinforcing our core mission to serve you with compassion, honesty, and respect.



MCH Provided \$23,604,000 of Support to Our Community in 2024

- Subsidized Health Services (i.e. Chronic Health Programs, Emergency Department, Behavioral Health Services, etc.): **\$16,300,000**
- Charity Care (i.e. Financial Assistance Program): **\$607,000**
- In-kind Donations (i.e. Donations to Other Organizations, EMT Training, etc.): **\$468,000**
- Community Programs (i.e. Mobile Integrated Healthcare, Parent Support Services, etc.): **\$492,000**
- Public Programs (i.e. Medicaid and Medicare Shortfall): **\$5,737,000**

2024 Community Health Needs Assessment: Defining Our Purpose With Your Insight

In September 2024, Monadnock Community Hospital concluded our **Community Health Needs Assessment**, which is completed every three years, to identify and prioritize the health-related needs in MCH's Primary Service Area.

In a series of focus groups, local residents along with social and human service agency leaders shared perspectives, evaluated data, and provided guidance to help us identify the most pressing health needs of our community. Those needs include expanding mental healthcare, especially for children and people in crisis; developing urgent care resources to improve access; increasing access to primary care by adding providers and enhancing school partnerships; and addressing social determinants of health such as housing, public transportation, and economic development.

MCH embraces community input in creating and developing programs that will benefit our patients and community.

Visit Community-Benefit.MonadnockHospital.org to learn more, or contact LeeAnn Moore at 603-924-1700 to find out how you can get involved.



Community Health Needs Assessment Leadership Group



Mobile Integrated Healthcare Team—from left to right: Joshua Patrick; Thomas Dardas; Louise Danforth; Lucas Shippee, DO; Karen Bednarski; Joseph Lenox

Care on Wheels: Mobile Integrated Healthcare is Changing Lives

Fontaine Melus of Jaffrey once thrived in her busy lifestyle. “I was always focusing on getting 150,000 things done,” she recalls. Then came the back injury that changed everything. “Just like that, I went to doing nothing,” she says. “It was very depressing. I had never been in that kind of debilitating pain before.”

While surgery eventually eased her physical pain, the limitations and depression persisted. “I couldn’t sit down comfortably to pay my bills, which would send me into a panic,” she explains.

Recognizing that Fontaine was struggling beyond what traditional office visits could address, her care team at Monadnock Internal Medicine connected her with an innovative solution: Mobile Integrated Healthcare (MIH).

Dr. Lucas Shippee, who serves as Medical Director for the program, referred Fontaine for home support. “We designed MIH to fill critical gaps in our healthcare system,” explains Dr. Shippee. “By bringing emergency medical service providers directly to patients’ homes, we can deliver both clinical care and support services where they’re most needed.”

The results for Fontaine were transformative. The MIH team helped her to access financial assistance for utilities through Community Health Integration Services and transportation through NH Easy.

Perhaps most valuable is the regular home visits from paramedic Joshua Patrick, MPSLA, CP-C. “Josh is very intelligent,” Fontaine says warmly, “he’s calm, helps me organize information, and explains how he can support me.” During these visits, Josh conducts physical assessments, collects medical specimens when needed, and provides crucial health education—all without Fontaine needing to leave her home.

“Getting visits from someone like Josh who pays attention, asks questions, and helps me accomplish health-related tasks that might otherwise go undone is very helpful and quite encouraging.”

As Mobile Integrated Healthcare continues to expand throughout the Monadnock Region, patients like Fontaine demonstrate how bridging the gap between clinical care and home support can make all the difference in helping community members reclaim their independence and well-being.



From left to right: Lucas Shippee, DO, Fontaine Melus, Joshua Patrick



Philanthropy Team from left to right:
 Laura Gingras, Katharyn Ernst, LeeAnn Moore

Philanthropic gifts help us fulfill our mission to serve the community. Please consider including MCH in your will or estate plans. If you already have, please let us know so we can honor you as a member of our Parmelee Society.

For more information about the Parmelee Society or charitable giving, visit Parmelee.MonadnockHospital.org, or contact:

Laura A. Gingras, CPA, CFRE

Vice President of Philanthropy
 & Community Relations

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603-924-4666

LeeAnn Moore, CFRE

Director of Philanthropy,
 Marketing & Community Relations

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Katharyn Ernst

Philanthropy & Community
 Relations Coordinator

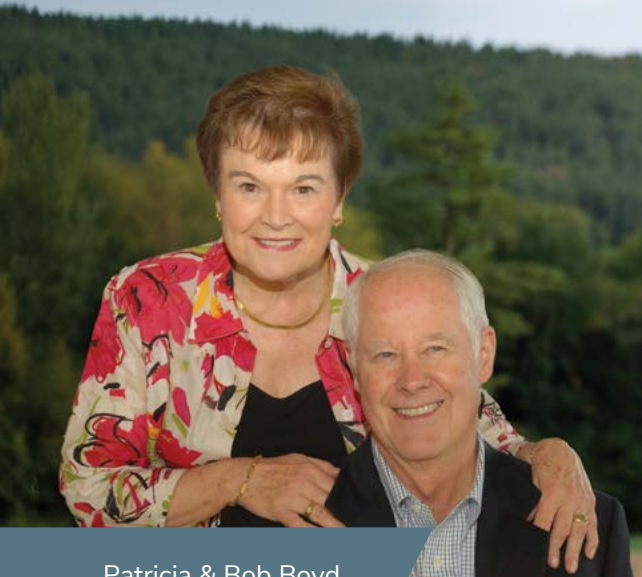
Katharyn.Ernst@MCHMail.org

603-924-4682

Thank You to Our Parmelee Society

The Parmelee Society recognizes the individuals who choose to include Monadnock Community Hospital in their wills or estate plans. Their legacy gifts ensure the accessibility of high-quality healthcare for their neighbors and loved ones for generations to come. These Parmelee Society members have made lasting commitments to MCH, ensuring access to quality care for future generations.

- | | |
|---|--|
| Anonymous (3) | Corinne B. MacLennan-Kennedy |
| Thomas & Susanne Bates | Cynthia ⁺ & Harry McGuire |
| Robert L. Boyd | Julie B. Middleton |
| Audrey B. Carvalho | LeeAnn Moore ⁺ |
| Dr. & Mrs. Peter M. Cerroni | Mr. & Mrs. Michael Murphy |
| Diane Chauncey | Marcia Ober [^] |
| Nancy C. Clarke [^] | Charles Palmer |
| Claudia Cleary | Pattie & John Petrou |
| Karen Clement | Dr. Phyllis E. Porter |
| Roland Coates & Elizabeth Freeman | Dr. & Mrs. James D. Potter |
| Robert & Melinda Condon | Peter & Suzanne Read |
| Mr. & Mrs. John J. Cronin III | Dr. & Mrs. Theodore Renna |
| Harriet & Stephen Diccico | Penelope A. Rodriguez |
| Mr. & Mrs. Thomas Doane | Deborah Roody |
| Mr. & Mrs. ⁺ Frederick T. Ernst, Jr. | Susan M. Roper |
| Phyllis & Joseph T. Ferry, Jr. | Rolande Roy |
| William Fluhr & Kristen Neshiem | Mr. & Mrs. Taylor Sage |
| Laura A. Gingras ⁺ & David C. Fish | Ann Sargent |
| Peter & Connie Gosline | Dr. Charles J. Seigel [^] |
| Sadie E. Halliday | Shirley G. Sherk [^] |
| Mr. & Mrs. Joseph S. Hart | Mr. & Mrs. Howard C. Sherman [^] |
| Bev Henneman | Judy Stockwell |
| Dr. Owen R. Houghton [^] | Anne D. Twitchell [^] |
| Mr. & Mrs. David J. Houston | Doris Underwood |
| Patricia S. Johnson | Judith T. Vance |
| Sharon E. Johnson [^] | Mr. & Mrs. Thomas J. Ward |
| Terry R. Kilvert [^] | Mr. & Mrs. Richard S. Warner |
| Bruce W. & Sarah H. Larsen | Audrey M. White ⁺ & Daniel L. Keaveny |
| Carol A. Lord [^] | Andrea J. Wood [^] |
| Steven & Ann [^] Lord | |
| Tom Luebberman [^] | |
| Lawrence & Roberta Mack | |



Patricia & Bob Boyd

The Patricia Boyd Nursing Scholarship: Supporting Growth Through Education

Bob Boyd's generous gift established a Nursing Scholarship Fund in memory of his wife, Patricia Boyd, a community leader and former MCH Medical Staff Coordinator. Bob was inspired to support nursing education at MCH to express his gratitude to nurses who cared for his family and to help the next generation of nurses pursue their dreams.

This scholarship, funded through a \$75,000 gift from Bob and a \$25,000 annual gift from an anonymous donor, provides financial assistance to aspiring nurses at MCH, ensuring they have the resources to achieve their goals. By supporting local nurses, the Patricia Boyd Nursing Scholarship strengthens the future of healthcare in the Monadnock Region, continuing Patricia's exemplary legacy of excellence and care.

Lifetime Giving

Through their years of support, these philanthropic leaders have each made generous cumulative gifts totaling over \$100,000.

LEGACY CIRCLE \$1,000,000+

Anonymous
Mrs. Sarah Hogate Bacon & Mr. Theodore S. Bacon, Jr.*
Raymond & Anne B. Baddour*
Edward L. Bond, Jr.*
Tom & Joanne Head*
Corinne B. MacLennan-Kennedy
Herbert T. Nilson*
Janet U. Schaefer*

The Gilbert Verney Foundation
David A. Glynn*
The Grimshaw-Gudewicz Charitable Foundation
Lin & Joe Hart
Mr. & Mrs. Harry J. Healer, Jr.
Mr. & Mrs. David J. Houston
Hutter Construction Corporation
Virginia & Frederick P. Koallick*
Pamela & David M. Lang*
Jack & Mary Liz Lewis

CHAIRMAN'S CIRCLE \$500,000 - \$999,999

Everett & Margaret H. Clement*
Ann Darsie*
Dr. & Mrs. Joseph F. Gosling*
Nancy P. Shea*

Mr. & Mrs. John M. Lord*
Catherine P. & Richard C. Merrill*
H. Joseph & Virginia Merrion*
Stephen H. Millard*
Monadnock Community Hospital Auxiliary
Monadnock Paper Mills, Inc.

PRESIDENT'S CIRCLE \$100,000 - \$499,999

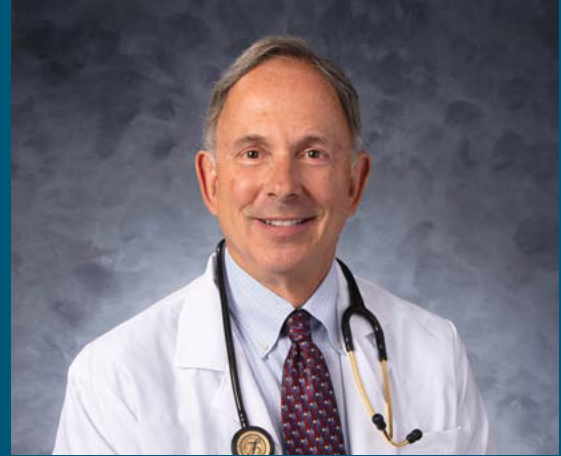
Anonymous (3)
Marion & Frank Almeida*
Arnold J. Antak
Lillian* & J. Leo Barry
Helen Bastedo*
Robert & Patricia* Boyd
Karen Clement & Richard Jordan
Jeanne T. Cook*
Bev & Ted Covert*
Anne Doucet
The Eppes - Jefferson Foundation, Inc.
Stan & Cheri Fry

People's United Bank
Walter & Dorothy Peterson*
Dr. & Mrs. Theodore Renna
John K.* & Susan M. Roper
Mr. & Mrs. Robert Sorenson*
Mr. & Mrs. Charles B. Sullivan*
Robert Taft*
Elsie P. van Buren*
The Window Shop at Monadnock Community Hospital
Miss Linda A. Witherill
Samuel D. & Dixie Wonders*

Welcome New Medical Staff



Robert D. Spencer, MD
Monadnock Cardiology Associates



Jonathan D. Krant, MD
Monadnock Rheumatology Associates



Brooke N. O'Connor, FNP-C
Monadnock Cardiology Associates



Erin Jablonski, APRN
Monadnock Gastroenterology Associates



Nathaniel N. Brown, APRN-PMH
Monadnock Behavioral Health Services

“This year, we welcomed exceptional new clinicians whose expertise and dedication help us continue to make progress in advancing care for our community.”

**- Cynthia K. McGuire, FACHE,
President & CEO**

Enhancing Our Clinical Offerings

At Monadnock Community Hospital, we are making progress by expanding access to specialized care and meeting the needs of our community with thoughtful consideration and purpose. This year, we proudly introduced three new specialty services—Monadnock Gastroenterology Associates, Monadnock Rheumatology Associates, and Monadnock Cardiology Associates—bringing expert, high-quality care closer to home. We also expanded our rehabilitation program which included a new outdoor turf space for athletic treatment and physical therapy.



Monadnock

GASTROENTEROLOGY ASSOCIATES

Since opening in March 2024, **Monadnock Gastroenterology Associates (MGA)**, led by Dr. Michael Gilbert, has become an essential resource for advanced gastrointestinal care. Nurse Practitioner Erin Jablonski later joined the team to help meet growing demand, providing expertise in procedures such as colonoscopies and endoscopies.



Monadnock

RHEUMATOLOGY ASSOCIATES

In July of 2024, **Monadnock Rheumatology Associates (MRA)**, led by Dr. Jonathan Krant, opened within our Oncology and Infusion Therapy Center. MRA delivers expert care for chronic and complex rheumatological conditions, filling a critical gap in accessible, specialized treatment.



Monadnock

CARDIOLOGY ASSOCIATES

October 2024 marked a major milestone with the opening of **Monadnock Cardiology Associates (MCA)**, led by Dr. Robert Spencer and Nurse Practitioner Brooke O'Connor. MCA offers specialized cardiac testing and comprehensive heart disease treatment, ensuring patients receive high-quality care at every stage of their heart health journey.



In May 2024, we celebrated the grand opening of our new 3,500-square-foot Rehabilitation Turf area.



From left to right: Eric Bonnem, MD with Don Nalette, in the Oncology and Infusion Therapy Center

Don's Journey of Hope: A Story of Resilience and Collaborative Care

Don Nalette of Jaffrey has always enjoyed life's adventures, from practicing long-range shooting and building vintage firearms to peaceful kayaking trips. After years of hauling pre-cast concrete, he was enjoying retirement—until last year, when his life took an unexpected turn.

"I admit I'd been putting off colonoscopies for years," Don reflects. "Turns out I should have listened to my doctor." Don finally scheduled a colonoscopy and during the procedure Dr. Michael Gilbert of Monadnock Gastroenterology Associates discovered tumors causing a blockage. Due to the severity of his condition, Don was scheduled for surgery with Dr. Brian Kwitkin of Monadnock Surgical Associates the very next morning.

"Everything happened so fast," Don recalls, "but I was treated so well by everyone—from the doctors to the nurses. They were all so pleasant, encouraging, and professional."

He especially appreciated the calm and welcoming atmosphere of Monadnock Community Hospital, which allowed him to receive attentive, personal care in a private room.

After 12 challenging chemotherapy sessions under the care of Dr. Eric Bonnem in the MCH Oncology and Infusion Therapy Center, Don is making remarkable progress. Initially, doctors estimated only a 20% chance of full recovery. However, after liver surgery at Dartmouth Health, his care team is now hopeful for a full recuperation.

"I'm so grateful to the team at MCH for their care and professionalism," Don says. "They took good care of me." Now, with new possibilities on the horizon, Don is looking forward to getting back to the hobbies that bring him joy.

Gifts In Kind

Through gifts of products and services between January 1, 2024 and December 31, 2024, the following people and businesses have helped to support our mission:

Larry P. Ahern	European Esthetics	Manhattan East Hair Design	Studio 105 Hair Design
Donald Bardsley	Karen Fortier	Monadnock Congregational Church	Taco Time
Noreen Bardsley	Girl Scout Troop 63145	Monadnock Oil & Vinegar	The Park Theatre
Belletetes, Inc.	Greenleaf	Cynthia Niederhelman	The Range
Blue Seal Agway	Mark Hagopian	PepsiCo, Inc.	Diane & Lionel Thibault
Karen Clement & Richard Jordan	Hands With Heart - Jaffrey Library Knitting Group	Peterborough Massage Therapy	Tresca
Coca-Cola Northeast Connection	Helms & Company	Peterborough Players	Tria Yoga
Crotched Mountain Golf Club	Hillsboro Ford, Inc.	Profile Office Furniture	Tom & Anne Marie Warren
Lee A. Dunholter	Jonathan D. Krant, MD	Savron Graphics	Waterhouse Restaurant
Edmunds Ace Hardware	Cynthia L. Lawrence	Shaw's Supermarket	The Window Shop at MCH
	Vinny Lemire		

In Honor Of

One of the most meaningful ways to honor a special person or caregiver is to make a gift to Monadnock Community Hospital. Gifts were made to honor the following individuals and teams between January 1, 2024 and December 31, 2024:

Andrea Bentley-Melle, APRN	Hospice Services	MCH Philanthropy and Marketing Teams	Monadnock Orthopaedic Associates
Dr. Eric Bonnem	Paula Hunter	MCH Rehabilitation Services Team	Kylah Moore
The Committed MCH Staff	Donna Infante, RN	MCH Volunteers	Trevor Moore
Diane Cordelle's Birthday	Jaffrey Family Medicine	Dr. Terrence McNamara	Corrine Parker
Courtney Dunning, RN	Dr. Eric Lasky	Medical/Surgical Unit	Anna Ruelle, DPM
Robert English	Pax & Gia Lothrop	Monadnock Family Care	Shirley Sherk
Emergency Department Staff	Norm Makechnie	Monadnock Internal Medicine	Dr. Lucas Shippee
Laura Gingras	MCH Executive Team		Erin True, RN
Muriel Henault, RN			

In Memory Of

Honor the legacy of a loved one or memorialize a special person in your life with a gift to Monadnock Community Hospital. Gifts were made in loving memory of the following individuals between January 1, 2024 and December 31, 2024:

Bob Adams	"My Dave"	Eleanor P. Johnson	Ruth Quinn
Brenda Allen	Valerie Echavarria	Ruth Kellogg	Travers A. Rank
Barbara Andreas	Darren R. Edwards	Liam M. Kelly	William "Bill" Raynor
Phillip Avery	Richard & Marilyn Ellis	Mr. & Mrs. Frank T. Kennedy	Janet Reilly
Karen Bannister	Ted Ernst	Ron Kurz	Ann L. Repak
Catherine Beers	Thomas Peter Fallon	Tom LaFortune	Gwendolyn-Jane Romeril
Louise Belletete	Kelly Felgar	David Lang	Anne "Kay" Ryan
Ian Bishop	Arthur W. Flick, Jr.	Marguerite Lepine	Linda A. Santoro
Meb Boden	Robert Fogg	Dr. Mark Luedke	Melody Schoel
Patricia Boyd	Shari Fowler	Donald & Dona Mackintosh	Susan L. Seigel
Lonny Brown	Tricia Froling	Robert K. Massey	Joseph Shamy
Mileva P. Brown	Kavita Atri Ganjoo	Kenneth McLeod	Robert Slade
Ray Burgoyne	Annette F. Goodwin	Jane McMillan	Eliza Smullen
Frank Carrara	Harold W. Graham	Patricia N. Miller	Betty S.S. Stoughton
Myrtle & Philip Carroll	Jean Hampsey	Charles & Rita Montagna	Robert Taft
Joann C. Chamberlain	Anne Gay Hartman	Frank Morrill	Charles & Thelma Turner
Richard Chamberlain	Robert C. Henneman	Lauren Morton, PA	Edward B. Twitchell, MD
Susan Clark	Richard Higley	James & Judith Nolan	John F. Vance
Dr. Katherine M. Clarke	William Hogue, Sr.	Gertrude M. Odell	Beatrice Vanni, RN
James E. Coffey	Jeannine Holmes	Kathleen Osgood	Mary M. Walker
Ernestine Coleman	Norma Houghton	Christine Patten	Paul "Doc" Whicker
Dr. Gary Confer	Priscilla Hurlin	Nancy Marks Perkins	Ursula Willis
Annie Cook	Nathan Huszar	Dorothy Peterson	Zanga & Carrara Family
Else & Frank Cordelle	Elaine Jacobson	Garry Peyton	



Volunteers like these are the heart and soul of Monadnock Community Hospital, giving their time, energy, and talents to support our mission.

Volunteers Lifetime volunteer hours as of March 1, 2025

1 - 500 HOURS

Holly Allen
Doreen Ames
Thomas Bates
Rose Bochicchio*
Phillip Bogue
Jane Bowman
Max Boyd
Luci Byrnes
Eleanor Cappa
Patricia Carrier
Dennis Cilley
Dewey Clark
Soosen Dunholter
Linda Fillman
Tess Fitzgerald
Walter Fleury
Robert Fogg*
Katharine Fox
Derek Fritz
Carolyn Garretson
Jayne Gates
Stephen Gehlbach
Hadley Greene
Patricia Harmon
Carol Hess
Britain Hill
Marci Homan
Owen Houghton
Debbie Jameson
Sharon Johnson
Diane Kangas
Stefanie Kyte
Gregory Lawn
Beverly Leach
Michael Lindberg, MD

Barbara Livoli
Ann Lord
Tom Luebberman
Judy Makechnie
Norm Makechnie
Kathy McCloy-Raleigh
Maeve McInnis
Estelle Merzi
Stephen Miller
Debra Mills
Madelyn Morris
Marcia Murdock
Lorelei Murphy
Marcia Ober
Wendy Parker
Judy Peucker
Douglas Proops
Victoria Rank
John Richards*
John Rockwell
Rachel Rosenoff
Anthony Scholl
Charles Seigel, MD
Lisa Seaver
Art Sharkey
Sally Shonk
Kap Siddall
Joyce Stevens
Susan Therriault
Jill Tyler
Judy Unger-Clark
Donna Venning
Peter Wagoner
Meredith White
Mark Wisan
Shelly Zinsmeister

501 - 1,000 HOURS

Gwyn Baldwin
Jane Cleveland
Valerie Connor
Jan Johnson
Linda Keenan
Terry Kilvert
Mary Loftis
Terri Lombardi
Karen McCormack
Barbara Pendleton
Bernice Perry
Marcia Schwartz
Nancy Speeney*
Anne Twitchell
Louise Vickory
Andy (Andrea) Wood

1,001 - 2,000 HOURS

Sandra Benotti
Bonnie Castor
Kaysie Castor
Diane Cherwin
Carole Connor
James Dodge
Judith Draper
Judy Edelkind
Joseph Fletcher
Roon Frost
Elizabeth Kenney
David Moulton
Suzanne O'Brien
Maura Pascucci
Audrey White

2,001 - 3,000 HOURS

Mary Francis Lawler*
Dale Russell
Clay Sherman

3,001 - 4,000 HOURS

Carol Farnham
Margaret Flick

4,001 - 5,000 HOURS

Nahida Sherman

5,001 - 10,000 HOURS

Connie Boyd

10,001+ HOURS

Brad Farnham

HONORARY VOLUNTEERS

Chris Brown
Cyndy Burgess
Jo Carrara
Nancy Clarke
Sandhya Kale
Peg McLeod
Marcia Pettee
Anne Rainey
Shirley Sherk

*Deceased

Thank You to Our Employees, Volunteers, Donors and Community

Thank you to our employees—your skill, compassion, and perseverance drive all that we accomplish. Whether you're caring for patients, working behind the scenes, or leading on the front lines, your dedication ensures our community receives exceptional care every day. You are the foundation of our progress, and we are deeply grateful for all that you do.

Thank you to our volunteers—your selfless contributions add heart to our mission. From greeting patients with kindness to offering a helping hand, you bring warmth and humanity to our hospital. Your generosity and spirit reflect the very best of our community, and we appreciate the impact you make every day.

Thank you to our donors and community—your trust and support empower us to move forward with purpose. Whether through your advocacy, donations, or simply choosing us for your care, you inspire us to grow, adapt, and innovate to meet the evolving needs of our region. Your belief in our mission fuels our determination to provide the highest quality of care.

This year, as we reflect on the milestones achieved—from adding new services to expanding specialty practices—we recognize that progress doesn't happen alone. It's the collaboration between our employees, volunteers, donors and community that makes meaningful change possible. Together, we are building a healthier, brighter future for the Monadnock Region, grounded in purpose and shared commitment.

Employees left to right: Oneida Vitali, Alycia McDuff, Zach Davis, Justin Ambrose, and Russ Bishop





From left to right: Kathy Scott, PT, Rosamond Cady and Vache Hambarzumyan, MD, PhD, FEBS

Partners in Progress, Healing with Purpose

“All good and positive outcomes are a team effort,” says Rosamond Cady of Harrisville. After a serious injury last spring that resulted in broken bones, a hernia, and chronic pain, Rosamond became the center of a collaborative team at Monadnock Community Hospital—one committed to restoring her health and helping her gradually return to a vibrant, active life. “In my case,” she says, “it began with Dr. Brian Kwitkin and the Monadnock Surgical Associates team who repaired my hernia.”

Then came orthopedic surgeon Dr. Vache Hambarzumyan of Monadnock Orthopaedic Associates. “Dr. Vache simply wowed me with his humble, gentle approach to my problem,” she reflects. “He told me, ‘You will heal. The human body has an amazing power to heal itself if we get out of the way.’ How wonderful is that?”

From there, she worked with Dr. Jennifer Civitella and Nurse Practitioner Meliea Miller at Antrim Medical Group, as well as Physical Therapist Kathy Scott of the MCH Rehabilitation Department, “who guided me through the long journey of getting my life back.” Rosamond says the key to her progress is Kathy’s fully engaged approach to care—one that respects her feelings and truly listens. “Kathy’s first question at each of our appointments is, ‘What do I need to know?’ That simple question has given me permission to be completely honest, allowing us to work together as true partners in healing. She has made me believe that I can and will heal. Bless her and her amazing team of care providers!”

Uncommon Care is Commonplace Here

For decades, Craig and Judy Unger-Clark of Rindge have counted on Monadnock Community Hospital to care for them and their family. In return, their support as volunteers, community champions, and donors has strengthened MCH.

Last year, Judy—an active member of the hospital’s Patient & Family Advisory Council (PFAC)—saw Dr. Michael Gilbert of Monadnock Gastroenterology Associates for a colonoscopy and an endoscopy. The procedures revealed a villous adenoma—a noncancerous polyp that grows in the gastrointestinal tract, often causing serious complications. Dr. Gilbert advocated for Judy, recommending a second opinion that confirmed she needed surgery. Craig says, “I was waiting during Judy’s surgery at Mass General, and Dr. Gilbert called me personally, to check in for

an update. That kind of concern is uncommon.”

Judy recalls, “He also checked in to learn about our meetings with the surgeon. We’re very pleased Dr. Gilbert returned to Monadnock Community Hospital.”

“Ecstatic, actually,” adds Craig.

As Judy continues her follow-up care at MCH, including MRIs and bloodwork, the Unger-Clarks believe a strong hospital is essential to a healthy community, making MCH indispensable. While MCH provides basic and advanced services locally, “when people do need access to additional healthcare services,” says Craig, “MCH knows who to send you to. That is an important part of being a great small hospital.”

The Value of Philanthropy

Craig Unger-Clark says his commitment to Monadnock Community Hospital stems from his parents’ example. “Growing up, my parents were always involved in our community, making donations to the local hospital every year. It’s ingrained in me.” A trip to Colorado underscored the importance of funding local healthcare for Craig and Judy years ago, when Judy experienced a brain aneurysm. Immediate access to a CT scan helped save Judy’s life. She says, “We thought, if this had happened at home, would MCH have been able to diagnose me?” While the answer was yes, this event prompted Judy and Craig to meet with the Emergency Department Director at MCH where they learned about a planned upgrade to the CT scanner and made a significant donation to support it. This kind of generosity saves lives.





Generous supporters whose legacy gifts continue to make an impact at Monadnock Community Hospital.

Living in Our Memories

Anonymous (4)
 Eleanor N. Abel
 John H. Adams
 Ruby G. Allen
 Marion & Frank Almeida
 Helen D. Armitage
 Josefa C. Backus
 Mr. & Mrs. Theodore S.
 Bacon, Jr.
 Marion J. Bagley
 Leah S. Baldwin
 Ellen B. Ballou
 Arnold C. Barker
 Kathleen G. Barker
 Clara F. Bass
 Robert P. Bass, Sr.
 Helen Bastedo
 Doris E. Belcher
 Gordon Billipp
 Helen M. Bluhm
 Edward L. Bond, Jr.
 James Burgess Boote
 Patricia Boyd
 Louisa de Bracket
 George H. Brooks, Jr.
 Joan Brush

Walter A. Bryer
 Phyllis S. Burt
 Priscilla T. Campbell
 Dorothy & Harold Capron
 Dr. Richard S. Carvalho
 Marion L. Caton
 Phyllis M. Cleaves
 Everett & Margaret H.
 Clement
 Alice Clukay
 Leon C. Cochran
 George H. & Ruth S. Colton
 Jeanne T. Cook
 Robert & Mary Cormack
 Maude D. Corser
 Ted & Bev Covert
 Lois Daloz
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Denise Lord, RN, BSN,
Vice President of Organizational
Performance
Cynthia K. McGuire, FACHE,
President & CEO
Gregory Neilley, MD
Daniel Perli, MD, CMO
Julie Quinn, RN
Rich Scheinblum, Executive VP & CFO

Financial Statement

Consolidated Statement of Revenues and Expenses

Revenues

2024

Government reimbursement for Medicaid shortfall and the uninsured	\$4,791,000
Billed for services to our patients	\$206,039,000
Other operating revenues	\$5,530,000

Gross Revenue

\$216,360,000

Less: Amounts billed but not received

Government and commercial contractual agreements	\$92,047,000
Patients unable to pay	\$891,000
Provisions for bad debt	\$7,624,000

Net Revenue

\$115,798,000

Costs

Our costs included amounts:

To pay our employees and physicians	\$57,766,000
To pay our suppliers and vendors	\$45,036,000
To fund depreciation and pay interest on debt	\$5,841,000
To pay NH Medicaid Enhancement Tax	\$5,119,000

Total Costs

\$113,762,000

Net Gain From Operations

\$2,036,000

Fiscal year ending September 30, 2024

Key Statistics, Actual

Overnight Admissions	1,177	Imaging Exams	34,644
Births	271	Lab Tests	194,805
Emergency Room Visits	13,400	Physical, Occupational, and Speech Procedures	68,489
Surgical Cases	1,676	Physician Practice Visits	82,334
Endoscopy Procedures	1,785		

Medical Team

as of March 1, 2025

CHIEF MEDICAL OFFICER

Daniel P. Perli, MD

ANESTHESIOLOGY

David B. Bernstein, MD
Todd A. Fontaine, DO
John P. LaBranche, MD
Joseph V. Lupo Jr., MD

BEHAVIORAL HEALTH

Nathaniel N. Brown,
APRN-PMH
Roger C. Cawley, PhD
Michele M. Gunning, MD
Karen L. Langley, LICSW
Kathleen A. Sacco, LICSW

CARDIOLOGY

Brooke N. O'Connor, APRN
Robert D. Spencer, MD

DENTISTRY

Jasper S. Ainslie, DDS
Colin B. Boswell, DDS
Nancy E. Jun, DDS
Susan Lee, DMD

DERMATOLOGY

Brian P. Cromer, APRN

EMERGENCY MEDICINE

Amy R. Brosnan, APRN
Dayna D. Ferguson, MD
Jason B. Harris, APRN
Russell D. Japikse, MD, PhD
Christopher G. Krupp, MD
Eric M. Lasky, MD
Molly E. Peters, PA
Marc N. Roy, MD
Lee N. Steckowych, MD
Ian R. Symons, MD
Emmanuel A. Trigenis, MD

FAMILY MEDICINE

Derek N. Anderson, MD
Jennifer M. Civitella, MD
Cheryl A. Evans, APRN
Kayla L. Kokal, APRN
Sara A. Luczkiewicz, MD
Meliea B. Miller, APRN
Jennifer Romanelli, APRN
Lauren M. Stacy, APRN

GASTROENTEROLOGY

Michael J. Gilbert, MD
Erin E. Jablonski, APRN

GENERAL SURGERY

Brian D. Kwitkin, MD

HOSPITALIST

Stephen Klonel, DO
Stephen W. Lehmkuhl, DO
Joseph M. Litwak, PhD, MD
Daniel P. Perli, MD, CMO

INTERNAL MEDICINE

Kedaari R. Anant, MD
Emily R. Cooper, APRN
Annapurna L. Mandalika, MD
Lucas D. Shippee, DO
Dmitry S. Tarasevich, MD

OBSTETRICS & GYNECOLOGY

Morgan L. Jenkins, MD
Elizabeth M. Johnsen, DO
Pamela A. Stetzer, DO

OCCUPATIONAL HEALTH

Shelley M. Arndt, APRN
Gertrude E. Buckley, APRN
Christy M. Gullage, APRN
Jenny L. Scholl, APRN

OPHTHALMOLOGY

Heather B. Bartels, MD
Maxwell D. Elia, MD
Ahad A. Fazelat, MD

ORTHOPAEDICS & SPINE

Kevin R. Costello, PA-C
Vache Hambarzumyan, MD,
PhD
Thomas M. Quinn, PA-C
W. Bradley White, MD

PAIN MANAGEMENT

Terrence R. McNamara, DO
Sarah P. Neal, APRN

PATHOLOGY

Deborah M. Gerson, MD
Weldon W. Sanford, MD

PEDIATRICS

Caitlin N. Barbarita, MD
Erica A. Boheen, MD
James M. Hurley, MD
Gregory T. Kriebel, MD
Suzanne M. Schoel, MD

PHYSICAL MEDICINE & REHABILITATION

Shawn P. Harrington, MD
Suzanne M. Zick, PA-C

RADIOLOGY

Arash Delshad, MD
Adam J. Elias, MD
Bryce T. Lowrey, MD
Javier Perez-Rodriguez, MD
Peter van der Meer, MD

RHEUMATOLOGY

Jonathan D. Krant, MD

MEDICAL EXECUTIVE COMMITTEE

Terrence McNamara, DO,
Medical Staff President
Vache Hambarzumyan, MD,
PhD, Interim President-Elect
Vicki Campanile, RN, CNO
Dayna Ferguson, MD
Michael Flynn, RPh
Shawn Harrington, MD
James Hurley, MD
Stephen Klonel, DO
Eric Lasky, MD
Stephen Lehmkuhl, DO
Denise Lord, RN, BSN
Cynthia McGuire, FACHE,
President & CEO
Daniel Perli, MD, CMO
Pamela Stetzer, DO

MONADNOCK HEALTH PARTNERS LEADERSHIP COUNCIL

Derek Anderson, MD
Jenny Civitella, MD
Michele Gunning, MD
Shawn Harrington, MD
Daniel Perli, MD
Suzanne Schoel, MD
Dmitry Tarasevich, MD

HONORARY MEDICAL STAFF

Stephen H. Buzzell, MD
Peter Cerroni, DMD
Elizabeth E. Cooley, MD
Gerald M. DeBonis, MD
Peter L. Forssell, MD
Richard P. Frechette, MD
John J. Haley, MD
Sandhya S. Kale, MD
Steven Larmon, MD
Craig H. Lauer, MD
Wayne LeClair, MD
David R. Levene, MD
Michael C. Lindberg, MD
John MacEachran, MD
Owen D. Mathewson, MD
Miles J. McCue, MD
Fay Migotsky, MD
Nicholas W. Morris, Jr., MD
Gregory S. Neilley, MD
George H. Newman, MD
John Patterson, MD
James D. Potter, MD
E. Ross Ramey, MD
Lisa S. Ramey, MD
Theodore Renna, MD
Jean L. Rosenthal, MD
Charles J. Seigel, MD
Lynne R. Stone, APRN
Michelle A. Urban, MD
Robert Wilson, DDS

For a full list of credentialed clinicians, please visit MonadnockHospital.org

Medical Executive Committee Representatives



Daniel P. Perli, MD
Chief Medical Officer
Hospitalist



Terrence McNamara, DO
Medical Staff President
Monadnock Orthopaedic Associates



Vache Hambardzumyan, MD, PhD
Interim President-Elect
Monadnock Orthopaedic Associates



Pamela Stetzer, DO
Committee Member
Monadnock OB/GYN

If we have mistakenly omitted or misspelled your name in this report, or if you would like to be removed from our marketing and fundraising list, please contact:

Laura Gingras, CPA, CFRE

VP of Philanthropy and Community Relations
Monadnock Community Hospital
452 Old Street Road, Peterborough, NH 03458
603-924-4666 Laura.Gingras@MCHMail.org

PHOTOGRAPHY

Mark Corliss - MarkCorliss.com

Danielle Stickney - [Facebook.com/DanielleStickneyPhotography](https://www.facebook.com/DanielleStickneyPhotography)

Monadnock Community Hospital is a not-for-profit health-care provider offering comprehensive health-care services to the Monadnock Region. Our Financial Assistance Program provides free or discounted care for those who qualify.

For more information or to obtain an application, please call 603-924-1717 or visit MCHFinancialAssist.org

MCH team members take pride in their hospital—and we're proud that **65% of MCH employees** made a donation to MCH through the Employee Giving Campaign.



Front cover from left to right: Jonathan Krant, MD; Robert Spencer, MD; Vache Hambardzumyan, MD; Brooke N. O'Connor, APRN; Michael J. Gilbert, MD

Back cover from top to bottom, Monadnock Gastroenterology Associates team, Monadnock Cardiology Associates team, and Monadnock Rheumatology Associates team cutting the ribbons as they open their respective new practices.

Key

APRN

Advanced Practice Registered Nurse

APRN-PMH

Psychiatric Mental Health Advanced Practice Registered Nurse

CMA

Certified Medical Assistant

CMO

Chief Medical Officer

CNO

Chief Nursing Officer

DDS

Doctor of Dental Surgery

DMD

Doctor of Medical Dentistry

DO

Doctor of Osteopathic Medicine

FNP

Family Nurse Practitioner

FNP-C

Certified Family Nurse Practitioner

LICSW

Licensed Independent Clinical Social Worker

MA

Medical Assistant

MD

Medical Doctor

PA

Physician Assistant

PA-C

Certified Physician Assistant

PhD

Doctor of Philosophy



Your support drives our progress.

Together, we are improving the health
and well-being of our community.



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